



AMERICAN UNIVERSITY

W A S H I N G T O N , D C

## **Bureau of Justice Assistance Drug Court Technical Assistance Project**

**NATURE OF TECHNICAL ASSISTANCE  
RECOMMENDATIONS RESULTING FROM  
ONSITE REVIEWS OF DRUG COURTS  
RECEIVING BJA GRANTS (FY 2008 – 2013) AND  
OF ADDITIONAL NON-GRANTEE PROGRAMS**

**AND**

**SUMMARY INFORMATION REGARDING  
RECOMMENDATION IMPLEMENTATION BY  
PROGRAMS VISITED AND OTHER FOLLOW-UP  
DEVELOPMENTS**

**SUMMARY OBSERVATIONS AND TRENDS**

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Contents	Page Number
<b>I. Technical Assistance Program Review Site Services: Overview .....</b>	<b>1</b>
➤ <u>Focus and Nature of Site Visits Conducted</u> .....	1
➤ <u>Initial Conference Call and Follow-up Memo</u> .....	2
<b>CHART 1: TA NEEDS NOTED IN POST CONFERENCE CALL FOLLOW-UP MEMOS</b> .....	2
➤ <u>Site Visit Reporting</u> .....	3
➤ <u>Post Report Submission Follow Up</u> .....	4
➤ <u>Total Number of BJA Grantees and Non-grantees for Which On-Site Program Reviews Conducted and Recommendations Submitted and Follow-up Conducted</u> .....	4
<b>CHART 2: TOTAL NUMBER OF SITE VISITS AND FOLLOW UP CONTACTS BY COHORT TO DATE</b> .....	4
<b>II. Technical Assistance Needs Identified: Nature of Recommendations Being Submitted .....</b>	<b>5</b>
➤ <u>Overview</u> .....	5
<b>CHART 3: SUMMARY OF FREQUENCY OF TYPES OF RECOMMENDATIONS SUBMITTED TO EACH IMPLEMENTATION COHORT RECEIVING SITE SERVICES, AND OTHER COHORTS</b> .....	6
➤ <u>Analysis of Recommendations by Subject Area, Frequency of Submission to Grantee Programs Visited, and Program Grantee Cohorts</u> .....	8
<i>Need for Training</i> .....	8
<i>Development of Automated MIS Systems and/or Conducting Program Evaluation or Program Monitoring to Identify Issues as they Arise</i> .....	8
<i>Earlier Identification of Eligible Participants and/or Earlier Program Entry</i> ...	9
<i>Enhanced Treatment Program Services and/or use of evidence based Practices</i> .....	9
<i>Improved Drug Testing Protocols</i> .....	10
<i>Other Recommendation Types</i> .....	10
<b>III. Program Recommendation Acceptance/Implementation Rates: Follow-up Information ...</b>	<b>11</b>
<b>CHART 4: RECOMMENDATION ACCEPTANCE RATES BY RECOMMENDATION TYPE (BASED ON 113 PROGRAMS CONTACTED TO DATE, 1,389 TOTAL RECOMMENDATIONS): OVERALL SUMMARY</b> .....	11
<b>CHART 5: RECOMMENDATION TYPES WITH ACCEPTANCE RATES OF 95% OR HIGHER</b> .....	13
<b>CHART 6: RECOMMENDATION TYPES WITH ACCEPTANCE RATES OF 75% OR LESS</b> .....	13
➤ <u>Recommendations Regarding Training, Sanctions/Incentives, Aftercare and Alumni Group Development, Staff Coordination and Financial Oversight are Most Frequently Accepted</u> .....	13
➤ <u>Recommendations Regarding Clarifying Fees, Eligibility Criteria and Developing Steering/Policy Committees Were Less Frequently Accepted</u> .....	13
➤ <u>Recommendation Acceptance/Implementation Rate: BJA Grantees vs. Non-Grantees</u> .	14
<b>CHART 7: PERCENTAGES OF RECOMMENDATION TYPE ACCEPTED BY COHORT</b> .....	14

<b>IV.</b>	<b>Common Technical Assistance Needs Noted in States Most Frequently Visited .....</b>	<b>15</b>
➤	<u>States in which Local Drug Courts Most Frequently Received Site Services .....</u>	<u>15</u>
➤	<u>Nature of Recommendations Submitted .....</u>	<u>17</u>
	<b>CHART 8: THREE MOST FREQUENTLY MADE RECOMMENDATIONS TO STATES WITH SIX OR MORE PROGRAMS VISITED .....</b>	<b>17</b>
➤	<u>Comparing Most Frequently Submitted Recommendations Among the States Most Frequently Receiving Site Services .....</u>	<u>18</u>
➤	<u>Recommendation Acceptance Rates by Programs in the Eight Most Frequently Visited States .....</u>	<u>18</u>
	<b>CHART 9: PERCENTAGE OF RECOMMENDATIONS ACCEPTED BY PROGRAMS IN STATES WITH SIX OR MORE PROGRAMS VISITED .....</b>	<b>18</b>

## Appendices

*Appendix A: List of Programs Receiving Onsite Technical Assistance by Grantee Cohort and Recommendation Acceptance Rate*

*Appendix B: List of Programs Receiving Onsite Technical Assistance by State and Recommendation Acceptance Rate*

*Appendix C: BJA Drug Court Technical Assistance Project Technical Assistance Recommendations: Subject Area and Code*



# JUSTICE PROGRAMS OFFICE

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## SCHOOL of PUBLIC AFFAIRS

### MEMORANDUM

**FROM:** BJA Drug Court Technical Assistance Project  
**SUBJECT:** Nature of Technical Assistance Recommendations Resulting from Onsite Reviews of Drug Courts Receiving BJA Grants (FY 2008 – 2013) and of Additional Non-Grantee Programs: Summary Information Regarding Recommendation Implementation by Programs Visited, and Other Follow-Up Developments: Summary Observations  
**DATE:** January 1, 2010 – December 15, 2014

The following is a summary of the nature of recommendations submitted by the BJA Drug Court Technical Assistance Project to drug court programs for which site services were conducted during the period January 1, 2010 – December 15, 2014 and the actions taken on these recommendations by the drug courts visited. The report is an update to previous reports in order to incorporate activities through December 15, 2014.

#### **I. Technical Assistance Program Review Site Services: Overview**

##### ➤ Focus and Nature of Site Visits Conducted

During the period covered, the BJA Drug Court TA Project has conducted on site program reviews for each of the 77 drug court programs receiving a BJA Implementation Grant during FY 2008, 2009, 2010, 2011, 2012, and 2013 (FY 2013 site visits are currently on-going), and to (1) an additional 22 programs receiving a BJA Enhancement Grant; (2) 2 programs receiving a Joint BJA/SAMHSA Grant; and (3) 14 programs receiving Statewide Category B Grants for these years which either requested a site visit or for which TA project staff deemed a site visit would be useful.<sup>1</sup> In addition, site visits were conducted to 27 additional drug courts which were not current BJA grantees but requested these services.<sup>2</sup>

For current BJA Drug Court grantees, the site visit has generally been conducted approximately two-three months after the conduct of a structured telephone conference call with the drug court judge and coordinator, and frequently others involved with the program, to discuss the status of the grant and a range of operational issues relating to the program's implementation. These calls are conducted by a project practitioner-consultant and a staff member, and documented in conference call reports for each program which also include priority operational and other issues that may warrant prompt follow-up. Starting in July 2014, summary follow up memos were sent the drug court judge for each program highlighting any special issues warranting further attention that surfaced during the call. For non-grantees,

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<sup>1</sup> Additional site services were conducted to both BJA grantees and non-grantee programs which entailed meeting facilitation, training, presentations or other services not culminating in formal program assessment reports and recommendations.

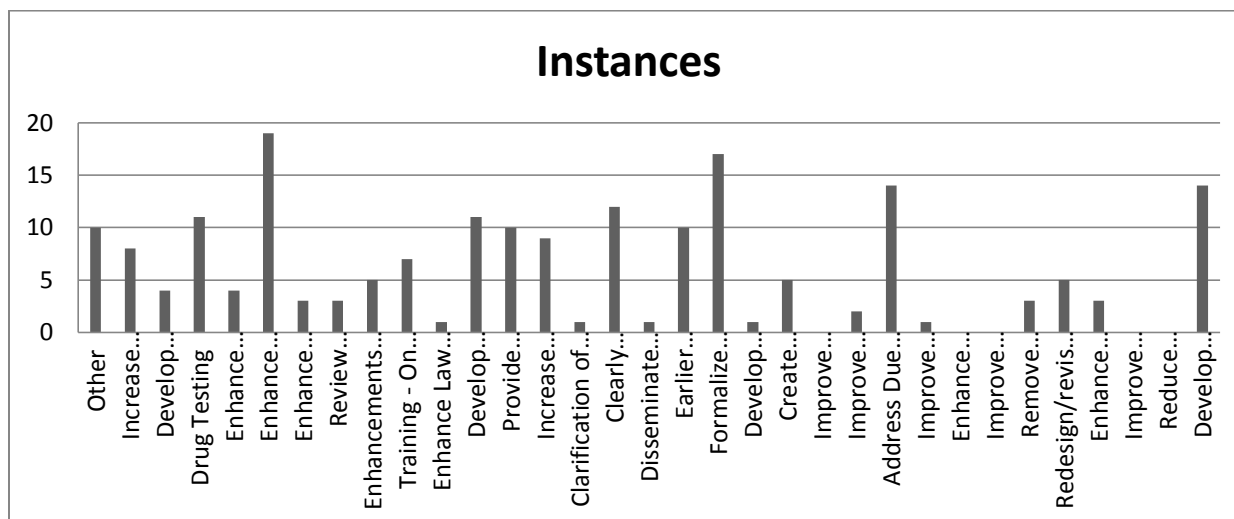
<sup>2</sup> All of the non-grantee programs receiving site services have received BJA funding in the past.

background information on the program has also been gathered through a structured telephone call which generally includes discussion of special issues generating the TA request.

The site visits, conducted by two-person multi-disciplinary practitioner consultant teams (judge or other justice system representative and representative with treatment/case management and/or related expertise) follow a structured protocol entailing two days of meetings with the drug court judge, prosecutor, defense counsel, coordinator, treatment provider(s), participants, and others involved with the program as well as county government officials and community representatives and a visit to the treatment provider(s) to review files and discuss services provided. During the site visit, the consultant team also observes a staffing and a court review hearing.

#### ➤ Initial Conference Call and Follow-up Memo

To date, initial conference calls have been conducted with 414 grantee programs covering 358 BJA and Joint BJA/SAMHSA grants (including multi-jurisdictional grants, statewide grantees, etc.). As noted above, beginning with the FY 2013 grantee cohorts, American University staff began summarizing any immediate technical assistance needs of grantee programs that surfaced during initial conference calls in the form of a post conference call follow-up memo, along with relevant information and resources to assist programs with tackling the issues noted. To date, 49 follow-up memos have been submitted to (FY 2013) grantee programs. The general subject areas (and frequency) of technical assistance needs identified in the post conference call memos are detailed below.



**CHART 1: TA NEEDS NOTED IN POST CONFERENCE CALL FOLLOW-UP MEMOS**

Rec. Code <sup>3</sup>	Recommendation Type	Number of Programs
0	Other	10
1	Increase Participants/Enhance Incentives to Participate	8
2	Develop Policy/Procedure Manual/Clarify Procedures	4
3	Improve Drug Testing Procedures	11
4	Enhance Defense/Prosecutor Involvement	4
5	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with Drug Court	19

<sup>3</sup> See Appendix C for a complete list of the 32 Recommendation Types and their correlating codes.

<b>Rec. Code<sup>3</sup></b>	<b>Recommendation Type</b>	<b>Number of Programs</b>
6	Enhance Judge's Role/Court Hearing	3
7	Review Program Fees	3
8	Enhancements/Increased Consistency in Application of Sanctions and Incentives	5
9	Training - On Drug Court Model; Team Relationships; Addiction	7
10	Enhance Law Enforcement Involvement	1
11	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	11
12	Provide Additional Support and Ancillary Services	10
13	Increase Community Support/Participation (Including Developing 501©3)	9
14	Clarification of Team Roles/Develop Position Descriptions for Each Team Member/Improve Team Communication	1
15	Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently	12
16	Disseminate Information on Program Services, Impacts to Stakeholders and Larger Community	1
17	Earlier Identification of Eligible Participants/Earlier Program Entry	10
18	Formalize Interagency Relationships (MOU's, etc.)	17
19	Develop Aftercare Services/Alumni Groups	1
20	Create Advisory/Steering Committee	5
21	Improve Coordination/Integration of Program with Court System/Other Problem Solving Court Programs in	0
22	Improve Management of Program (Including Personnel Resources)/Improve Strategic Planning Process	2
23	Address Due Process Issues	14
24	Improve Supervision	1
25	Enhance Capabilities to Deal with Co-occurring Disorders	0
26	Improve Outreach to Special Populations (e.g., young adults; Native Americans)	0
27	Remove Requirement for Pre-Program Incarceration/Reduce Reliance on Jail Sanctions	3
28	Redesign/revise Program Requirements/Structure/Improve Operation of Program	5
29	Enhance Therapeutic Approach for the Program	3
30	Improve Financial Oversight of Funds	0
31	Reduce Required Period of Treatment Program Participation	0
32	Develop Formal Screening and Comprehensive Referral Process/Use Validated Tools	14

➤ Site Visit Reporting

Site visit findings are documented in summary site visit reports prepared by the consultant team, following a structured report format American University provides and designed to provide (1) candid and comprehensive comments on key aspects of the program, and (2) an assessment of the degree to

which the program has achieved each of the ten Key Components, using the *Benchmarks* developed for each *Component* as a guide. The reports are then used as a basis for American University to prepare a Memorandum Report to each program with constructive recommendations, providing both rationale and anticipated outcomes if implemented, that can serve as the foundation for an “action plan” that can be implemented fairly promptly following receipt.<sup>4</sup>

➤ Post Report Submission Follow Up

Approximately three – four months following submission of the Memorandum Report, American University Project staff and at least one of the consultants conducting the site visit, schedule structured follow up telephone conference calls with the drug court judge to discuss each of the recommendations submitted, action taken, and any additional issues or developments that may have emerged relevant to the program’s operations and services. Additional technical assistance services are provided to programs, where necessary.

The results of these follow up calls are also documented and the action taken on each of the recommendations coded in the project’s follow-up database. These actions are coded in three general categories, with notes, often extensive, included in the narrative portion of the follow-up reports:

- Accepted
- Under Consideration
- Rejected/No Action

➤ Total Number of BJA Grantees and Non-grantees for Which On-Site Program Reviews Conducted and Recommendations Submitted and Follow-up Conducted

During the referenced period, a total of 142 on-site program reviews<sup>5</sup> were conducted, all of which have been documented in Memorandum Reports submitted to the drug court judge for the program visited; for 113 of these programs, follow up has already been conducted with implementation information compiled regarding action(s) taken on the recommendations submitted. Follow up with the remaining programs is currently being scheduled and conducted.

The following is a summary of the number of site visits conducted for each category of drug court programs during the July 2010 – December 2014 period:

**CHART 2: TOTAL NUMBER OF SITE VISITS AND FOLLOW UP CONTACTS BY COHORT TO DATE**

<b>Cohort</b>	<b>Number of Site Visits Conducted and Memo Report Finalized</b>	<b>Number for which Follow up Conducted to Date</b>
<b>2008 BJA Grantees</b>	<b>7</b>	<b>7</b>
- Implementation	7	7
<b>2009 BJA Grantees</b>	<b>24</b>	<b>21</b>
- Implementation	18	18
- Enhancement	6	3

<sup>4</sup> These reports are consistent with the summary observations and recommendations the consultant team provides to the drug court judge during the exit meeting conducted at the conclusion of the site visit.

<sup>5</sup> Additional on-site technical assistance services were provided that did not entail program reviews per se, including strategic planning, team building, and a wide range of training services.

<b>Cohort</b>	<b>Number of Site Visits Conducted and Memo Report Finalized</b>	<b>Number for which Follow up Conducted to Date</b>
<b>2010 BJA Grantees</b>	<b>33</b>	<b>29</b>
- Implementation	23	20
- Enhancement	1	1
- Joint BJA/SAMHSA	1	0
- Statewide (Cat. B)	8	8
<b>2011 BJA Grantees</b>	<b>22</b>	<b>21</b>
- Implementation	14	14
- Enhancement	8	7
- Joint BJA/SAMHSA	0	0
- Statewide (Cat. B)	0	0
<b>2012 BJA Grantees</b>	<b>26</b>	<b>12</b>
- Implementation	13	7
- Enhancement	7	4
- Joint BJA/SAMHSA	0	0
- Statewide (Cat. B)	6	1
<b>2013 BJA Grantees</b>	<b>3</b>	<b>0</b>
- Implementation	2	0
- Joint BJA/SAMHSA	1	0
<b>Non-Grantees</b>	<b>27</b>	<b>23</b>
<b>Total</b>	<b>142</b>	<b>113</b>

## **II. Technical Assistance Needs Identified: Nature of Recommendations Being Submitted**

### **➤ Overview**

A cumulative total of 1,821 recommendations have been submitted to the 142 drug court programs receiving site program review services from the BJA Drug Court Technical Assistance Project during the referenced period. These recommendations have been categorized into 32 general subject areas – many of which necessarily overlap – and summarized in Chart 3 below, along with the relative frequency with which programs received these types of recommendations:

Since the number of recommendations submitted to each program varies depending upon the issues noted during our site visits, the bulk of our analysis regarding the nature of TA recommendations being submitted and their follow up implementation rates focuses on the frequency with which the various subject areas of TA recommendations have been submitted to the programs visited and the rate with which these recommendations are accepted by each program. Chart 3 provides a summary of the subject areas of recommendations submitted for all programs visited as well as by individual grantee cohort and for non-grantee programs.

As the summary indicates, the following subject areas of recommendations were submitted to over half of the programs visited, tailored to the specific situation(s) in each of these jurisdictions, and further discussed below:

- Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with the Drug Court (68%)



- Training for Drug Court Personnel – on the drug court model, team relationships, and, most significantly, on the disease aspects of addiction, and its effect on cognitive and other functions and the recovery process; (85%)
- Development of automated MIS systems/conduct of an evaluation of the program and conduct of regular review of program operations (80%); and
- Earlier identification of eligible participants; earlier program entry (64%)

**CHART 3: SUMMARY OF FREQUENCY OF TYPES OF RECOMMENDATIONS SUBMITTED TO EACH IMPLEMENTATION COHORT RECEIVING SITE SERVICES, AND OTHER COHORTS**

Rec. Code	Recommendation Type	Percentage of Programs with this Recommendation									
		All Site Visits (142 SVs)	Non-Grantees (27 SVs)	All Grantees <sup>6</sup> (115 SVs)	2008 IG (7 SVs)	2009 IG (18 SVs)	2010 IG (23 SVs)	2011 IG (14 SVs)	2012 IG (13 SVs)	2013 IG (2 SVs)	2009-13 EG (22 SVs)
1	Increase Participants/Enhance Incentives to Participate	44%	26%	48%	29%	67%	65%	50%	31%	0%	32%
2	Develop Policy/Procedure Manual/Clarify Procedures	37%	44%	36%	43%	17%	35%	21%	46%	50%	50%
3	Improve Drug Testing Procedures	48%	30%	52%	14%	67%	57%	29%	62%	0%	55%
4	Enhance Defense/Prosecutor Involvement	32%	33%	31%	29%	33%	35%	21%	23%	50%	27%
5	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with Drug Court	68%	70%	67%	57%	56%	52%	64%	85%	100%	68%
6	Enhance Judge's Role/Court Hearing	22%	22%	22%	0%	6%	26%	21%	31%	0%	27%
7	Review Program Fees	25%	19%	27%	14%	28%	9%	29%	31%	50%	36%
8	Enhance Consistency in Application of Sanctions and Incentives	46%	59%	43%	14%	50%	30%	50%	38%	0%	41%
9	Training - On Drug Court Model; Team Relationships; Addiction	85%	100%	81%	86%	83%	74%	86%	77%	100%	77%
10	Enhance Law Enforcement Involvement	11%	26%	8%	0%	6%	22%	0%	0%	0%	14%
11	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	80%	96%	76%	71%	67%	87%	86%	77%	50%	77%
12	Provide Additional Support and Ancillary Services	27%	15%	30%	14%	56%	39%	21%	8%	50%	18%
13	Increase Community Support/Participation (Including Developing 501©3)	44%	48%	43%	14%	33%	43%	50%	69%	50%	32%
14	Clarify Team Roles/Develop Position Descriptions for Each Team Member/Improve Team Communication	49%	70%	43%	29%	33%	52%	36%	69%	50%	50%

<sup>6</sup> Includes 2 Joint BJA/SAMHSA grantee and 14 Statewide (Category B) grantee site visit recommendations.

Rec. Code	Recommendation Type	Percentage of Programs with this Recommendation									
		All Site Visits (142 SVs)	Non-Grantees (27 SVs)	All Grantees <sup>6</sup> (115 SVs)	2008 IG (7 SVs)	2009 IG (18 SVs)	2010 IG (23 SVs)	2011 IG (14 SVs)	2012 IG (13 SVs)	2013 IG (2 SVs)	2009-13 EG (22 SVs)
15	Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently	43%	44%	43%	0%	33%	43%	43%	46%	0%	41%
16	Disseminate Information on Program Services, Impacts to Stakeholders and Larger Community	18%	26%	16%	0%	33%	13%	7%	23%	0%	23%
17	Earlier Identification of Eligible Participants/Earlier Program Entry	64%	52%	67%	57%	67%	70%	79%	54%	100%	64%
18	Formalize Interagency Relationships (MOU's, etc.)	25%	22%	25%	14%	11%	17%	43%	46%	0%	32%
19	Develop Aftercare Services/Alumni Groups	27%	37%	25%	29%	0%	22%	21%	23%	0%	36%
20	Create Advisory/Steering Committee	23%	26%	23%	29%	39%	9%	14%	8%	50%	32%
21	Improve Coordination/Integration of Program with Court System/Other Problem Solving Court Programs in Locale	11%	7%	11%	14%	11%	13%	0%	31%	0%	14%
22	Improve Management of Program (Including Personnel Resources)/Improve Strategic Planning Process	30%	44%	26%	14%	22%	13%	21%	69%	0%	36%
23	Address Due Process Issues	21%	15%	23%	14%	11%	26%	14%	31%	0%	32%
24	Improve Supervision	12%	11%	12%	0%	11%	13%	0%	8%	50%	23%
25	Enhance Capabilities to Deal with Co-occurring Disorders	8%	26%	4%	0%	11%	4%	0%	0%	0%	0%
26	Improve Outreach to Special Populations (e.g., young adults; Native Americans)	8%	7%	9%	0%	11%	0%	14%	8%	50%	14%
27	Remove Requirement for Pre-Program Incarceration/Reduce Reliance on Jail Sanctions	11%	4%	12%	14%	22%	9%	7%	8%	0%	14%
28	Redesign/revise Program Requirements/Structure/Improve Operation of Program	34%	48%	30%	0%	6%	43%	21%	31%	50%	36%
29	Enhance Therapeutic Approach for the Program	13%	11%	14%	0%	0%	22%	7%	8%	50%	14%
30	Improve Financial Oversight of Funds	3%	4%	3%	14%	0%	4%	7%	0%	0%	0%
31	Reduce Required Period of Treatment Program Participation	7%	4%	8%	14%	17%	4%	0%	8%	0%	9%
32	Develop Formal Screening and Comprehensive Referral Process/Use Validated Tools	23%	33%	20%	29%	6%	13%	14%	38%	0%	18%

➤ Analysis of Recommendations by Subject Area, Frequency of Submission to Grantee Programs Visited, and Program Grantee Cohorts

Of the 32 subject areas of recommendations submitted to grantee programs receiving site services, the following five subject areas of recommendations, listed in order of their frequency, were submitted to over half of the programs visited:

- *Need for Training*

This recommendation covered a wide array of needed training, including training on team functions and relationships; the basic drug court model; and, most important, on addiction – including its effects on cognitive functioning, the recovery process, and what can be realistically expected of drug court participants at various stages of their recovery (e.g. proximal vs. distal behaviors). This recommendation was made to 81% of all grantee programs visited and between 74% and 100% of the programs in specific grant cohorts and to all (100%) of the 27 non-grantee programs visited. The widespread need for this training – on essentially what the drug court is designed to achieve – was an underlying factor for many of the other recommendations submitted, such as expanding eligibility criteria and promoting earlier program entry. The overwhelming need for training is critical since many programs are experiencing frequent personnel turnover, with no provisions for orientation or training when these new personnel (judges and others) are assigned, outside of national or state drug court association conferences that may be available to a few. In addition to the resources available through other TTA providers, most notably NDCI, American University has also provided webinar based training on sanctions and incentives, co-occurring disorders, strategies for retaining young adults and cultural competency in drug court management. Shortly, we plan to launch an interactive webinar series drawing on the expertise of David Mee-Lee, M.D., the key author of the recently revised ASAM criteria, to discuss, in particular, issues relating to “compliance” with program conditions (for which “sanctions” are appropriate) vs. “adherence” to treatment services for which the adequacy of the treatment plan (vs. the individual’s “compliance” are of prime concern.

- *Development of Automated MIS Systems and/or Conducting Program Evaluation or Program Monitoring to Identify Issues as they Arise*

This recommendation was submitted to 76% of all grantee programs visited and 96% of the non-grantee programs, and ranged between 50% and 87% of the programs in the individual grant cohorts represented. The programs to which this recommendation was directed lacked fundamental capabilities to compile key programmatic information on an ongoing basis for regular program performance review as well as periodic program evaluation. In some instances, the programs depended upon a local treatment provider or the Probation Department to provide summary data for required reporting. However, the information compiled was generally either not the comprehensive information the program needed or outside of the program’s control, particularly in the case(s) where a contracted treatment provider maintained ownership of the data. The significant deficiencies of many programs regarding MIS capabilities has significant potential ramifications on the accuracy and completeness of reporting, program capabilities to use operational data to make program improvements as needed, and to conduct meaningful evaluation. Site visits also often reveal limitations in statewide MIS systems in terms of being able to provide current, active information on program operations which programs need for day to day monitoring and management. It also presents a major challenge for developing community support which relies upon the ongoing availability-- for the community generally and local stakeholders in particular -- of information regarding what the program is doing, who it is serving, and the accomplishments it is achieving – key information needed to garner local support and sustain the program over the longer term.

In response to this recommendation over 150 programs, in 33 states plus tribal programs and 4 programs abroad, have requested and received copies of the Buffalo MIS software, with a number of programs also receiving follow-up assistance from American University to adapt the software to their individual needs. Two states, Montana and South Dakota, have also adapted the Buffalo MIS software for statewide application. In addition, we have sent copies of the Buffalo MIS to state AOCs and distributed hundreds of copies during annual NADCP conferences, while also providing on-site training at these conferences. We have also conducted several web-trainings on the use of the Buffalo MIS with the following programs:

- State of Montana: Statewide DMIS application
- State of Montana: 8 drug court programs (Mineral County Adult and DUI Drug Court; 9th Judicial District (in Shelby); Missoula Family Drug Court; Lewis and Clark County - District 1 Adult Drug Court; Custer County Adult Treatment Court; Fort Peck Tribal Drug Court; and Missoula Youth Drug Court)
- State of South Dakota: Statewide DMIS application
- White Earth Tribal Court, Minnesota
- Bibb Co. Drug Court, Georgia
- Birmingham Municipal Court, Alabama

In September, we conducted a session on ‘Data Collection: Management Information Systems’ focusing on the Buffalo DMIS software at the Third Annual Tribal Healing to Wellness Court Enhancement Training with the Tribal Law and Policy Institute (TLPI). On December 3<sup>rd</sup> and 10<sup>th</sup>, 2014, we conducted an interactive webinar with program staff using the Buffalo MIS to provide an overview of the functions the system can provide and “hands-on” examples of various applications the system can generate.

Additionally, we have conducted a two-part interactive webinar series on December 3<sup>rd</sup> and 10<sup>th</sup>, 2014, to demonstrate key features of the Buffalo Drug Court Management Information System as well as illustrate minor database customization techniques.

- *Earlier Identification of Eligible Participants and/or Earlier Program Entry*

This recommendation was presented to 67% of all grantee programs visited and 52% of the non-grantee programs, and ranged between 54% and 100% for the individual programs in each grant cohort. It has not been uncommon for programs to take 180 days or more to identify, accept and begin a participant in the drug court, measured from the time of arrest or probation violation. In addition, many programs do not track this information but anecdotally report it is extensive. Timeframes for program entry were somewhat shorter for post-adjudication participants but clearly not “immediate”. In almost all cases, it appeared that these delays could be significantly reduced through development of procedures for systematically identifying potentially eligible participants at the time of arrest (or probation violation) and then developing consensus on methods to expedite the disposition of these cases consistent with due process protections. The delays, occasionally coupled with statutory requirements for pre-entry incarceration for DUI participants, significantly reduce the potential impact of the drug court program on a number of fronts, not the least of which is the critical importance to promptly initiate treatment services once an individual has been identified as a substance abuser.<sup>7</sup>

- *Enhanced Treatment Program Services and/or use of evidence based practices*

This recommendation was also submitted to 67% of all grantee programs receiving site services and ranged between 52% and 100% of the programs within individual grantee cohorts and to 70% of the non-grantee programs. The situations this recommendation was addressing generally entailed significant deviations reflected in the programs’ treatment component(s) from evidence based practices, particularly

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<sup>7</sup> See Key Component 3 regarding the need for immediacy in provision of treatment services.

relating to adequate participant assessments and treatment planning, the use of and/or fidelity to accepted treatment curriculum and manuals, and the need to make Medication Assisted Treatment (MAT) routinely available – usually entailing expanded contacts with the medical community and, in some instances, overriding the objections of a local treatment provider. A complementary recommendation addressed the need for additional ancillary services, if/as needed, submitted to 30% of all grantee programs and ranging between 8% and 56% for programs within individual cohorts (compared to 15% of non-grantee programs).

- *Improved Drug Testing Protocols*

This recommendation was submitted to an overall average of 52% of the grantee programs (30% of non-grantee programs) and ranged between 0% and 67% for programs within individual cohorts. Major issues warranting improvements related to the absence of procedures for *random* testing or for appropriate observation. In regard to *random* testing, we are finding that many programs are testing often in order to “catch” drug use rather than utilizing the concept of random testing that focuses on the behavioral modification drug courts are designed to achieve. The result is that, not only is this behavioral issue not being adequately addressed, but the costs for drug testing are likely much higher than needed. The issue of *observation* has been observed among some programs, particularly those in locales short on staffing, but, particularly with veterans courts where the participants are tested by the VA – which does not generally appear to employ either “observation” or “randomness” in their drug testing services. Recognizing that the integrity of the drug testing process is fundamental to the credibility of the drug court program, drug testing recommendations were among those recommendations staff follow up found to be most quickly and frequently implemented.

- *Other Recommendation Types:*

Other recommendation types frequently made to programs included:

- clarify team roles/develop position descriptions for each team member and improve team communication: made to 43% of grantee programs and 70% of non-grantee programs;
- enhance/increase consistency in application of sanctions and incentives: made to 43% of grantee programs and 59% of non-grantee programs.

Additionally, several recommendation types were made with lesser frequency; but dealt with fundamental aspects of drug court programs. These included:

- increasing the number of program participants/enhance incentives to participate (made to 48% of grantee programs);
- clearly articulating eligibility criteria; apply eligibility criteria consistently and transparently (made to 43% of grantee programs);
- developing a policy and procedure manual and/or clarifying program procedures (made to 36% of grantee programs);
- formalizing interagency relationships through MOUs (made to 25% of grantee programs);
- developing aftercare services and/or alumni groups (made to 25% of grantee programs);
- addressing Due Process issues (made to 23% of grantee programs);
- removing requirements for pre-program incarceration and/or reducing a program’s reliance on jail sanctions (made to 12% of grantee programs).

### III. Program Recommendation Acceptance/Implementation Rates: Follow-up Information

Of the 142 program review site visits that have been conducted to date, American University has conducted follow-up conference calls with the drug court judges in 113 of these programs<sup>8</sup> to discuss developments subsequent to the technical assistance visit and the action(s) taken on the recommendations submitted.<sup>9</sup> The follow up information obtained points both to areas programs are most amenable to improving as well as those posing greater difficulties and, perhaps, requiring special focus for additional TA and training efforts.

The 113 programs contacted had received a cumulative total of 1,389 of the 1,821 recommendations submitted for all programs visited, and fell into the preceding subject areas included in Chart 3 with the implementation rates noted:

**CHART 4: RECOMMENDATION ACCEPTANCE RATES BY RECOMMENDATION TYPE (BASED ON 113 PROGRAMS CONTACTED TO DATE, 1,389<sup>10</sup> TOTAL RECOMMENDATIONS): OVERALL SUMMARY**

Rec. Code	Recommendation Type	Percentage of Programs with this Rec	% of Rec's Accepted	% of Rec's Under Consideration	% of Rec's Rejected
1	Increase Participants/Enhance Incentives to Participate	44%	89%	6%	4%
2	Develop Policy/Procedure Manual/Clarify Procedures	33%	94%	2%	0%
3	Improve Drug Testing Procedures	46%	88%	5%	5%
4	Enhance Defense/Prosecutor Involvement	33%	85%	7%	2%
5	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with Drug Court	65%	86%	10%	4%
6	Enhance Judge's Role/Court Hearing	18%	90%	0%	5%
7	Review Program Fees	26%	67%	17%	10%
8	Enhancements/Increased Consistency in Application of Sanctions and Incentives	44%	96%	2%	2%
9	Training - On Drug Court Model; Team Relationships; Addiction	86%	96%	2%	2%
10	Enhance Law Enforcement Involvement	12%	81%	13%	0%
11	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	80%	90%	7%	3%
12	Provide Additional Support and Ancillary Services	26%	79%	18%	0%
13	Increase Community Support/Participation (Including Developing 501(c)3)	43%	87%	11%	0%
14	Clarification of Team Roles/Develop Position Descriptions for Each Team Member/Improve Team Communication	48%	88%	4%	8%
15	Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently	37%	71%	17%	8%
16	Disseminate Information on Program Services, Impacts to Stakeholders and Larger Community	18%	91%	9%	0%

<sup>8</sup> Appendix A provides a list of the programs for which site visit reports were submitted as well as those for which follow up information has been obtained to date.

<sup>9</sup> Follow up conference calls are being/will be scheduled with the other programs on an on-going basis.

<sup>10</sup> Recommendation Codes 1-32 total 1,332 recommendations. In addition, 57 recommendations were coded as "Other" making the total number of recommendations equal 1,389. These "Other" recommendations were typically specific to the jurisdiction, such as "eliminating the requirement of a finding of a nexus between the offender's mental disorder and the offense leading to arrest."

Rec. Code	Recommendation Type	Percentage of Programs with this Rec	% of Rec's Accepted	% of Rec's Under Consideration	% of Rec's Rejected
17	Earlier Identification of Eligible Participants/Earlier Program Entry	59%	82%	11%	7%
18	Formalize Interagency Relationships (MOU's, etc.)	28%	92%	8%	0%
19	Develop Aftercare Services/Alumni Groups	23%	96%	4%	0%
20	Create Advisory/Steering Committee	24%	63%	30%	4%
21	Improve Coordination/Integration of Program with Court System/Other Problem Solving Court Programs in	10%	100%	0%	0%
22	Improve Management of Program (Including Personnel Resources)/Improve Strategic Planning Process	31%	88%	8%	2%
23	Address Due Process Issues	19%	92%	0%	8%
24	Improve Supervision	12%	92%	8%	0%
25	Enhance Capabilities to Deal with Co-occurring Disorders	10%	83%	8%	0%
26	Improve Outreach to Special Populations (e.g., young adults; Native Americans)	9%	50%	30%	0%
27	Remove Requirement for Pre-Program Incarceration/Reduce Reliance on Jail Sanctions	11%	69%	15%	15%
28	Redesign/revise Program Requirements/Structure/Improve Operation of Program	30%	73%	11%	9%
29	Enhance Therapeutic Approach for the Program	11%	71%	7%	14%
30	Improve Financial Oversight of Funds	4%	100%	0%	0%
31	Reduce Required Period of Treatment Program Participation	7%	75%	25%	0%
32	Develop Formal Screening and Comprehensive Referral Process/Use Validated Tools	18%	81%	8%	8%

Overall, there are no large discrepancies in the frequency of specific recommendation types submitted to all 142 programs visited and those reflected in the 113 programs that have had a follow up contact. Only three recommendation types had a deviation of 5% or more between these two groups; “*Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently*” had a deviation of 6% (43% of all programs had this recommendation type vs. 37% of programs that have had a follow up contact); “*Earlier Identification of Eligible Participants/Earlier Program Entry*” had a deviation of 5% (64% of all programs had this recommendation type vs. 59% of programs that have had a follow up contact); and “*Develop Formal Screening and Comprehensive Referral Process/Use Validated Tools*” also had a deviation of 5% (23% of all programs had this recommendation type vs. 18% of programs that have had a follow up contact).

Reasons given for rejecting recommendations, especially in the subject areas of *Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently*, *Address Due Process Issues*, and *Enhance Therapeutic Approach for the Program* were generally due to conflicting opinions among team members regarding the applicability of the recommendation to their program. We have tried to address this situation by including one of the site visit consultants on the follow up call to reinforce the applicability of the recommendation to the local program involved.

Follow-up contacts have indicated that, overall, recommendation acceptance rates for grantees and non-grantees have been similar even though non-grantees received more recommendations per program on average. A more consistent predictor of recommendation implementation is not grantee status or cohort, but rather the subject area addressed by the recommendation (e.g. “recommendation type”).

**CHART 5: RECOMMENDATION TYPES WITH ACCEPTANCE RATES OF 95% OR HIGHER**

Recommendation Type	Percentage of Programs Receiving Rec	% of Rec's Accepted
Improve Coordination/Integration of Program with Court System/Other Problem Solving Court Programs in Locale	10%	100%
Improve Financial Oversight of Funds	4%	100%
Training - On Drug Court Model; Team Relationships; Addiction	86%	96%
Enhancements/Increased Consistency in Application of Sanctions and Incentives	44%	96%
Develop Aftercare Services/Alumni Groups	23%	96%

**CHART 6: RECOMMENDATION TYPES WITH ACCEPTANCE RATES OF 75% OR LESS**

Recommendation Type	Percentage of Programs Receiving Rec	% of Rec's Accepted
Reduce Required Period of Treatment Program Participation <sup>11</sup>	7%	75%
Redesign/revise Program Requirements/Structure/Improve Operation of Program	30%	73%
Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently	37%	71%
Enhance Therapeutic Approach for the Program <sup>12</sup>	11%	71%
Remove Requirement for Pre-Program Incarceration/Reduce Reliance on Jail Sanctions	11%	69%
Review Program Fees	26%	67%
Create Advisory/Steering Committee	24%	63%
Improve Outreach to Special Populations (e.g., young adults; Native Americans)	9%	50%

- Recommendations Regarding Training, Sanctions/Incentives, Aftercare and Alumni Group Development, Staff Coordination and Financial Oversight are Most Frequently Accepted

Programs were most likely to accept and implement recommendations related to the overall management of their programs. A recommendation to seek further training, made to 86% of programs visited, was accepted by 96% of programs. Other program management-related recommendations, such as a recommendation to improve coordination between the program staff both internally and with the overall court system, saw similarly high rates of acceptance.

- Recommendations Regarding Clarifying Fees, Eligibility Criteria and Developing Steering/Policy Committees Were Less Frequently Accepted

<sup>11</sup> Note: this recommendation was made to programs that required 24+ months for *treatment* services participation in addition to any other participation requirements.

<sup>12</sup> This recommendation was submitted only to programs that lacked any significant therapeutic orientation and generally required automatic program termination after a specified number of instances of noncompliance, generally positive urine tests.



Recommendations that were less frequently accepted appeared to entail those that required multi-agency action, such as *Clearly Articulate Eligibility Criteria* made to 37% of programs visited, with a comparatively low acceptance rate, at 71%. Similarly, the recommendation to *Create Advisory/Steering Committee* made to 24% of programs visited was accepted by only 63% of these programs, although very few programs (4%) rejected this recommendation outright, with 30% keeping the recommendation “Under Consideration” at the time of follow-up.

The recommendation to *Review Program Fees* – generally made to programs with either abnormally high fees or where fees were assessed by a number of different service providers of whom the court was unaware – was made to 26% of the programs visited and accepted by 67%. An additional 17% had this recommendation “Under Consideration” at the time of follow-up, with 10% rejecting it outright.

➤ **Recommendation Acceptance/Implementation Rate: BJA Grantees vs. Non-Grantees**

The follow-up data does not appear to indicate any correlation between recommendation acceptance rates and whether the program receiving assistance was a current BJA grantee vs. a non-grantee although it should be noted that almost a significant percentage of “non-grantee” programs served had received BJA grants in the past.

**CHART 7: PERCENTAGES OF RECOMMENDATION TYPE ACCEPTED BY COHORT**

Rec. Code	Recommendation Type	Percentage of Recommendation Acceptance by Cohort						
		Non-Grantees (23 SVs)	2008 IG (7 SVs)	2009 IG (18 SVs)	2010 IG (20 SVs)	2011 IG (14 SVs)	2012 IG (7 SVs)	2009-12 EG (15 SVs)
1	Increase Participants/Enhance Incentives to Participate	83%	100%	77%	100%	100%	100%	100%
2	Develop Policy/Procedure Manual/Clarify Procedures	100%	100%	100%	86%	100%	80%	100%
3	Improve Drug Testing Procedures	100%	100%	85%	92%	100%	100%	86%
4	Enhance Defense/Prosecutor Involvement	78%	100%	83%	88%	100%	100%	100%
5	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with Drug Court	84%	75%	80%	80%	88%	78%	100%
6	Enhance Judge's Role/Court Hearing	80%	N/A	100%	100%	100%	100%	100%
7	Review Program Fees	100%	0%	20%	100%	75%	75%	67%
8	Enhancements/Increased Consistency in Application of Sanctions and Incentives	96%	100%	67%	100%	100%	100%	100%
9	Training - On Drug Court Model; Team Relationships; Addition	94%	100%	100%	95%	100%	100%	92%
10	Enhance Law Enforcement Involvement	89%	N/A	100%	75%	N/A	N/A	100%
11	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	95%	100%	92%	89%	85%	85%	79%
12	Provide Additional Support and Ancillary Services	100%	0%	100%	38%	100%	100%	100%
13	Increase Community Support/Participation (Including Developing 501©3)	79%	100%	83%	91%	100%	100%	60%
14	Clarification of Team Roles/Develop Position Descriptions for Each Team Member/Improve Team Communication	89%	100%	50%	91%	80%	80%	89%
15	Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently	91%	N/A	50%	50%	80%	67%	80%
16	Disseminate Information on Program Services, Impacts to Stakeholders and Larger Community	88%	N/A	100%	67%	100%	100%	100%
17	Earlier Identification of Eligible Participants/Earlier Program Entry	85%	75%	92%	80%	77%	77%	88%
18	Formalize Interagency Relationships (MOU's, etc.)	88%	100%	100%	100%	67%	67%	100%
19	Develop Aftercare Services/Alumni Groups	100%	100%	N/A	75%	100%	100%	100%
20	Create Advisory/Steering Committee	60%	50%	86%	100%	100%	100%	25%
21	Improve Coordination/Integration of Program with Court System/Other Problem Solving Court Programs in Locale	100%	100%	100%	100%	N/A	N/A	100%

Rec. Code	Recommendation Type	Percentage of Recommendation Acceptance by Cohort						
		Non-Grantees (23 SVs)	2008 IG (7 SVs)	2009 IG (18 SVs)	2010 IG (20 SVs)	2011 IG (14 SVs)	2012 IG (7 SVs)	2009-12 EG (15 SVs)
22	Improve Management of Program (Including Personnel Resources)/Improve Strategic Planning Process	89%	33%	100%	100%	100%	100%	75%
23	Address Due Process Issues	100%	0%	100%	75%	100%	100%	100%
24	Improve Supervision	100%	N/A	100%	67%	N/A	N/A	100%
25	Enhance Capabilities to Deal with Co-occurring Disorders	88%	N/A	100%	100%	N/A	N/A	N/A
26	Improve Outreach to Special Populations (e.g., young adults; Native Americans)	100%	N/A	50%	N/A	100%	50%	33%
27	Remove Requirement for Pre-Program Incarceration/Reduce Reliance on Jail Sanctions	N/A	100%	50%	50%	0%	0%	100%
28	Redesign/revise Program Requirements/ Structure/ Improve Operation of Program	75%	N/A	100%	67%	100%	67%	60%
29	Enhance Therapeutic Approach for the Program	33%	N/A	N/A	75%	100%	100%	100%
30	Improve Financial Oversight of Funds	100%	100%	N/A	100%	100%	100%	N/A
31	Reduce Required Period of Treatment Program Participation	100%	100%	33%	100%	N/A	N/A	100%
32	Develop Formal Screening and Comprehensive Referral Process/Use Validated Tools	83%	100%	100%	100%	67%	67%	100%

#### IV. Common Technical Assistance Needs Noted in States Most Frequently Visited

##### ➤ States in which Local Drug Courts Most Frequently Received Site Services

BJA Drug Court onsite technical assistance services were made to programs in 28 states and Guam, with the following eight states having six or more site visits: Arizona, Illinois, Minnesota, Montana, North Carolina, Pennsylvania, Washington, and Wisconsin. Site visits were made to the following programs in these states:

- Arizona
  - Navajo County Drug Court – two visits (2011\*<sup>13</sup> and 2013)
  - Cochise County Drug Court\*
  - Gila County Drug Court\*
  - Pinal County Drug Court\*
  - Yavapai County Drug Court\*
- Illinois
  - Christian and Montgomery Counties Drug Court Program
  - DeWitt County Adult Drug Court
  - Ogle County Drug Court
  - Sangamon County Drug Court
  - Macon County Drug Court
  - 22<sup>nd</sup> Judicial Circuit Adult Drug Court (McHenry County)
  - DuPage County Drug Court
  - Lake County Therapeutic Intensive Monitoring Court
  - Lee County Drug Court
- Minnesota
  - Dakota County Adult Drug Court

<sup>13</sup> \* non-grantee program; conducted at program's request or, in case of Arizona, at the request of the Arizona Supreme Court

- Itasca County DWI Wellness Court
- Southwest Community Drug Court in Lincoln and Lyon Counties
- Southwest Community Drug Court in Redwood County
- CMNPR Drug Court in Cottonwood, Murray, Nobles, Pipestone and Rock Counties
- Hennepin County Veterans' Court
- Winona County Drug Court
  
- Montana
  - Montana 7<sup>th</sup> Judicial District Adult Treatment Court in Dawson, McCone, Prairie, Richland, Wibaux Counties
  - Kalispell Municipal Treatment Court
  - Butte-Silver Bow DUI Court in Silver Bow County
  - 13<sup>th</sup> Judicial District Drug Court in Yellowstone County
  - 9<sup>th</sup> Judicial District Drug Court in Glacier, Pondera, Teton and Toole Counties
  - 1<sup>st</sup> Judicial District Drug Court in Lewis & Clark County
  - Hill County Adult Drug Court
  
- North Carolina
  - Judicial District 29A Drug Treatment Court in Rutherford and McDowell Counties
  - Union County DWI Court
  - Cumberland County STARS Adult Drug Treatment Court
  - Pitt County Drug Court
  - Watauga County Drug Court
  - Cherokee Tribal Drug Court\*
  
- Pennsylvania
  - Berks County
  - Snyder Union Drug Treatment Court in Union County
  - Centre County DUI/Drug Court Program
  - Bucks County Drug Court
  - Mifflin County Adult Treatment Court
  - Columbia/Montour Adult Drug Treatment Court Program
  - Cumberland County Drug Treatment Court
  - Washington County Drug Treatment Court\*
  - York County Drug Treatment Court\*
  
- Washington
  - King County Diversion Drug Court
  - Spokane Veterans' Treatment Court
  - Mason County Adult Felony Drug Court\*
  - Skagit County Mental Health Court\*
  - Whatcom County Drug Court\*
  
- Wisconsin
  - Kenosha County Drug and Alcohol Treatment Court
  - Marathon County OWI Court Program
  - Ashland County Adult Drug Court
  - Waukesha County Drug Court
  - Milwaukee County Drug Treatment Court
  - Rock County Drug Court Program

➤ Nature of Recommendations Submitted

Overall, the most frequent recommendation types made to programs in each of these states were consistent among all eight states, and among all other programs visited, with two exceptions:

- Arizona, where programs had a substantially higher percentage (67%) of receiving a recommendation to redesign or revise their program requirements and structure compared with 34% for all programs; and
- Minnesota, where programs had a higher percentage (80%) receiving a recommendation to increase support and ancillary services to participants compared with 27% for all programs receiving this recommendation.

**CHART 8: THREE MOST FREQUENTLY MADE RECOMMENDATIONS TO STATES WITH SIX OR MORE PROGRAMS VISITED**

State	Three Most Frequent Recommendation Types by State	% of Programs
Arizona	Training - On Drug Court Model; Team Relationships; Addiction	100%
	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	100%
	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with Drug Court	83%
Illinois	Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently	100%
	Earlier Identification of Eligible Participants/Earlier Program Entry	89%
	Clarification of Team Roles/Develop Position Descriptions for Each Team Member/Improve Team Communication	89%
Minnesota	Earlier Identification of Eligible Participants/Earlier Program Entry	100%
	Training - On Drug Court Model; Team Relationships; Addiction	80%
	Provide Additional Support and Ancillary Services	80%
Montana	Earlier Identification of Eligible Participants/Earlier Program Entry	100%
	Improve Drug Testing Procedures	80%
	Training - On Drug Court Model; Team Relationships; Addiction	80%
	Enhance Defense Involvement; Enhance Prosecutor Involvement	80%
North Carolina	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	100%
	Develop Policy/Procedure Manual/Clarify Procedures	67%
	Improve Drug Testing Procedures	67%
	Training - On Drug Court Model; Team Relationships; Addiction	67%
	Clarification of Team Roles/Develop Position Descriptions for Each Team Member/Improve Team Communication	67%
	Earlier Identification of Eligible Participants/Earlier Program Entry	67%
Pennsylvania	Training - On Drug Court Model; Team Relationships; Addiction	100%
	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	100%
	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with Drug Court	67%

State	Three Most Frequent Recommendation Types by State	% of Programs
Washington	Earlier Identification of Eligible Participants/Earlier Program Entry	83%
	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	100%
	Training - On Drug Court Model; Team Relationships; Addiction	83%
Wisconsin	Develop Automated MIS System/Conduct Evaluation/Conduct Program Review	83%
	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Relationship with Drug Court	83%
	Enhancements/Increased Consistency in Application of Sanctions and Incentives	83%

➤ Comparing Most Frequently Submitted Recommendations Among the States Most Frequently Receiving Site Services

For all of the eight states, “Development of an automated Management Information System (MIS)” and “Training” were two of the most frequent recommendation types submitted, consistent with the recommendation types for programs in other states as well.

➤ Recommendation Acceptance Rates by Programs in the Eight Most Frequently Visited States

Recommendation acceptance rates remain high among the programs that DCTAP has contacted following a site visit. With an average acceptance rate across all site visits in all states of 87%, Illinois and Washington stand out as the two frequently visited states with acceptance rates below the overall average for all site visits.

**CHART 9: PERCENTAGE OF RECOMMENDATIONS ACCEPTED BY PROGRAMS IN STATES WITH SIX OR MORE PROGRAMS VISITED**

State	Acceptance	Under Consideration	Rejected/No Action
Arizona	94%	4%	1%
Illinois	79%	13%	8%
Minnesota	86%	8%	6%
Montana	97%	3%	0%
North Carolina	91%	6%	1%
Pennsylvania	89%	7%	4%
Washington	72%	20%	8%
Wisconsin	86%	9%	5%

## Appendices

- A. List of Programs Receiving Onsite Technical Assistance by Grantee Cohort and Recommendation Acceptance Rate
- B. List of Programs Receiving Onsite Technical Assistance by State and Recommendation Acceptance Rate
- C. BJA Drug Court Technical Assistance Project Technical Assistance Recommendations: Subject Area and Code

# Appendix A: List of Programs Receiving On-site Technical Assistance by Grantee Cohort and Recommendation

## Acceptance Rate

### December 15, 2014

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Cumulative
AL	Birmingham, City of	26-Mar-12	Birmingham Municipal Adult Drug Treatment Court	2008 Implementation Grantee	70%	20%	10%	19
CA	San Francisco, City of	26-Mar-12	San Francisco Community Justice Center	2008 Implementation Grantee	100%	0%	0%	16
MI	Van Buren County	17-Apr-12	Van Buren County Drug Treatment Court	2008 Implementation Grantee	100%	0%	0%	18
MT	Dawson, McCone, Prairie, Richland, Wibaux Counties	19-Apr-12	Montana Seventh Judicial District Adult Treatment Court	2008 Implementation Grantee	100%	0%	0%	16
NC	Rutherford, McDowell Counties	12-Mar-12	Judicial District 29A Drug Treatment Court	2008 Implementation Grantee	80%	20%	0%	16
PA	Union County	16-Apr-12	Snyder Union Drug Treatment Court	2008 Implementation Grantee	78%	11%	11%	14
WV	Kanawha County	4-Jun-12	Kanawha County Adult Drug Court	2008 Implementation Grantee	80%	10%	10%	13

CA	Butte County	12-Apr-11	Butte County Comprehensive Treatment Court	2009 Enhancement Grantee				12
CA	El Dorado County	12-Apr-11	El Dorado County DUI Treatment Court	2009 Enhancement Grantee				9
FL	Citrus County	12-Apr-11	Citrus County Drug Court Program	2009 Enhancement Grantee				15
GA	Hall County	5-Jul-13	Hall County DUI Court	2009 Enhancement Grantee	100%	0%	0%	12
WA	King County	10-Jul-13	King County Diversion Drug Court (KCDDC)	2009 Enhancement Grantee	100%	0%	0%	N/A
WI	Rock County	30-Jun-12	Rock County Drug Court Program	2009 Enhancement Grantee	80%	20%	0%	11

GA	Clayton County	30-Mar-11	Clayton County Drug Court	2009 Implementation Grantee	100%	0%	0%	19
GA	Liberty County	30-Mar-11	Liberty County Drug Court	2009 Implementation Grantee	60%	40%	0%	13
IA	Dubuque, Delaware Counties	5-Mar-11	Drug Court for Dubuque and Delaware Counties	2009 Implementation Grantee	86%	14%	0%	18
IA	Eighth Judicial District/Southeast	12-Apr-11	Southeast Iowa Drug Court	2009 Implementation Grantee	70%	30%	0%	13
KY	Madison, Clark Counties	30-Mar-11	Misdemeanor Drug Court Program	2009 Implementation Grantee	90%	0%	10%	17
MD	St. Mary's County	30-Mar-11	Adult Drug Court	2009 Implementation Grantee	82%	18%	0%	15
MI	Berrien County	5-Mar-11	Drug Treatment Court	2009 Implementation Grantee	100%	0%	0%	18
MN	Dakota County	12-Apr-11	Dakota County Adult Drug Court	2009 Implementation Grantee	79%	14%	7%	12
MN	Itasca County	30-Mar-11	DWI Wellness Court	2009 Implementation Grantee	89%	11%	0%	17
MN	Lincoln, Lyon, Redwood Counties	4-Apr-11	Southwest Community Drug Court (Lincoln/Lyon Counties)	2009 Implementation Grantee	91%	0%	9%	9
MO	Pulaski County	5-Mar-11	Pulaski County Adult Drug Court	2009 Implementation Grantee	67%	8%	25%	10
MT	Kalispell, City of	5-Mar-11	Kalispell Municipal Treatment Court	2009 Implementation Grantee	100%	0%	0%	11
NV	Carson City	5-Mar-11	Carson City DUI Drug Court Program	2009 Implementation Grantee	70%	30%	0%	9
OH	Vinton County	30-Mar-11	Vinton County Drug Court	2009 Implementation Grantee	86%	0%	14%	13
PA	Centre County	5-Mar-11	DUI/Drug Court Program	2009 Implementation Grantee	75%	25%	0%	12
TN	Cumberland County	4-Apr-11	Cumberland County DUI/Drug Court	2009 Implementation Grantee	88%	13%	0%	14
TX	Dallas County	5-Mar-11	PRIDE (Positive Recovery Intensive Divert Experience) Court	2009 Implementation Grantee	86%	14%	0%	11
WI	Milwaukee County	28-Feb-11	Milwaukee County Drug Treatment Court	2009 Implementation Grantee	57%	14%	29%	17

# Appendix A: List of Programs Receiving On-site Technical Assistance by Grantee Cohort and Recommendation Acceptance Rate December 15, 2014

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Cumulative
NV	Clark County	25-Jul-12	Felony DUI Court Program	2010 Enhancement Grantee	93%	7%	0%	9

AL	Covington County	25-Jun-12	22nd Judicial Circuit Drug Court	2010 Implementation Grantee	83%	17%	0%	7
CO	Jefferson County	1-Feb-11	Jefferson County Recovery Court	2010 Implementation Grantee	93%	4%	4%	11
IL	Christian, Montgomery Counties	20-Jun-12	Drug Court Program	2010 Implementation Grantee	82%	18%	0%	8
IL	DeWitt County	25-Jun-12	DeWitt County Adult Drug Court	2010 Implementation Grantee	67%	20%	13%	9
IL	Ogle County	8-Mar-12	Ogle County Drug Court	2010 Implementation Grantee	71%	29%	0%	17
IL	Sangamon County	7-Mar-12	Sangamon County Drug Court	2010 Implementation Grantee	77%	8%	15%	12
MD	Caroline County	9-May-12	Caroline County Adult Drug Court	2010 Implementation Grantee	100%	0%	0%	13
MO	Reynolds County	25-May-12	Reynolds County Drug Court Program	2010 Implementation Grantee				8
MT	Silver Bow County	2-Mar-12	Butte-Silver Bow DUI Court	2010 Implementation Grantee	85%	15%	0%	16
MT	Yellowstone County	1-Feb-12	13th Judicial District Drug Court	2010 Implementation Grantee	100%	0%	0%	7
NC	Union County	20-Jun-12	Union County DWI Court	2010 Implementation Grantee	80%	0%	20%	15
NH	Rockingham County	8-May-12	Rockingham County Adult Drug Court	2010 Implementation Grantee	75%	25%	0%	14
OH	Jackson County	5-May-12	Jackson County Ohio Municipal Drug Court	2010 Implementation Grantee	100%	0%	0%	12
PA	Bucks County	27-Apr-12	Bucks County Drug Court	2010 Implementation Grantee	86%	7%	7%	14
PA	Mifflin County	6-May-12	Mifflin County Adult Treatment Court	2010 Implementation Grantee	100%	0%	0%	12
TN	Cocke County	7-Feb-13	Fourth Judicial Drug Court	2010 Implementation Grantee				17
TN	Sevier County	29-Jun-12	Fourth Judicial Drug Court	2010 Implementation Grantee				17
TX	Armstrong, Potter, Randall Counties	29-Jun-12	Drug Court	2010 Implementation Grantee	80%	10%	10%	12
VA	Bristol, City of	27-Jun-12	Veritas Adult Drug Treatment Court	2010 Implementation Grantee	76%	12%	12%	16
WA	Clark County	26-Mar-12	Clark County Veterans Therapeutic Court	2010 Implementation Grantee	78%	11%	11%	14
WI	Kenosha County	26-Mar-12	Kenosha County Drug and Alcohol Treatment Court	2010 Implementation Grantee	92%	8%	0%	12
WI	Marathon County	20-Jun-12	Marathon County OWI Court Program	2010 Implementation Grantee	100%	0%	0%	17
WV	Monongalia County	27-Apr-12	Monongalia County Drug Court	2010 Implementation Grantee	58%	42%	0%	12

PA	Berks County	1-Aug-11	Berks County Treatment Court	2010 Joint BJA/SAMHSA Grantee				15
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OK	Adair, Cherokee, Wagoner Counties	13-Feb-13	Wagoner/Cherokee County Drug Court	2010 Statewide (Cat. B) Enhancement Grantee	88%	0%	13%	11
OR	Josephine County	19-Apr-13	Josephine County Drug Court	2010 Statewide (Cat. B) Enhancement Grantee	100%	0%	0%	12
OR	Polk County	28-Jan-13	Polk County Drug Court	2010 Statewide (Cat. B) Enhancement Grantee	100%	0%	0%	14
NM	San Miguel County	29-Jan-13	San Miguel County Magistrate DWI Court	2010 Statewide (Cat. B) Implementation Grantee	78%	22%	0%	8

**Appendix A: List of Programs Receiving On-site Technical Assistance by Grantee Cohort and Recommendation  
Acceptance Rate  
December 15, 2014**

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Cumulative
OK	Blaine, Kingfisher Counties	14-Feb-13	Kingfisher/Blaine County Adult Drug Court	2010 Statewide (Cat. B) Implementation Grantee	100%	0%	0%	8
OK	Canadian County	7-Nov-12	26th District Drug Court	2010 Statewide (Cat. B) Implementation Grantee	83%	17%	0%	16
OK	Choctaw, Pushmataha Counties	8-Nov-12	17th District Adult Drug Court	2010 Statewide (Cat. B) Implementation Grantee	82%	18%	0%	13
OR	Clatsop County	28-Mar-13	Clatsop County Treatment Court	2010 Statewide (Cat. B) Implementation Grantee	95%	5%	0%	12

AZ	Navajo County	17-Apr-13	Navajo County Drug Court	2011 Enhancement Grantee	94%	6%	0%	10
GA	Liberty County	10-Jun-13	Atlantic Judicial Circuit Drug Court	2011 Enhancement Grantee	100%	0%	0%	12
IL	DuPage County	14-Feb-13	DuPage County Drug Court	2011 Enhancement Grantee	89%	11%	0%	8
KY	Muhlenberg County	19-Apr-13	Muhlenberg County Drug Court	2011 Enhancement Grantee	78%	11%	11%	9
NC	Cumberland County	20-Mar-13	Cumberland County STARS (Supervised Treatment and Rehabilitation Services) Adult Drug Treatment Court	2011 Enhancement Grantee	70%	20%	10%	11
NM	Rio Arriba, Santa Fe Counties	3-Jun-13	First Judicial District Drug Court	2011 Enhancement Grantee	100%	0%	0%	10
NV	Las Vegas	29-Jan-13	Las Vegas Justice Court Drug Court	2011 Enhancement Grantee	86%	14%	0%	11
NY	Manhattan, Borough of	5-Mar-13	Manhattan Misdemeanor Treatment Court, Midtown Community Court	2011 Enhancement Grantee				11

CO	Denver County	24-Jan-13	Denver Sobriety Court	2011 Implementation Grantee	89%	11%	0%	14
IL	Macon County	19-Dec-12	Macon County Drug Court	2011 Implementation Grantee	83%	8%	8%	11
IL	McHenry County	19-Dec-12	22nd Judicial Circuit Adult Drug Court	2011 Implementation Grantee	88%	13%	0%	15
IN	Hamilton County	22-Jan-13	Hamilton County Drug Court	2011 Implementation Grantee	73%	0%	27%	13
MA	Concord, Town of	3-Nov-12	Concord District Drug Court	2011 Implementation Grantee	87%	7%	7%	10
MI	Cass County	22-Jan-13	Cass County Adult Drug Treatment Court	2011 Implementation Grantee	100%	0%	0%	16
MN	Cottonwood, Murray, Nobles, Pipestone, Rock Counties	12-Feb-13	CMNPR Drug Court	2011 Implementation Grantee	80%	10%	10%	14
MN	Hennepin County	26-Dec-12	Hennepin County Veterans' Court	2011 Implementation Grantee	100%	0%	0%	14
MT	Glacier, Pondera, Teton, Toole Counties	13-Feb-13	9th Judicial District Drug Court	2011 Implementation Grantee	100%	0%	0%	11
PA	Columbia, Montour Counties	11-Oct-12	Columbia/Montour Adult Drug Treatment Court Program	2011 Implementation Grantee	100%	0%	0%	13
TN	Williamson County	8-Feb-13	Williamson County General Sessions DUI Court	2011 Implementation Grantee	75%	0%	25%	14
WA	Spokane County	19-Dec-12	Spokane County Veterans' Treatment Court	2011 Implementation Grantee	100%	0%	0%	18
WI	Ashland County	29-Jan-13	Ashland County Adult Drug Court	2011 Implementation Grantee	100%	0%	0%	14
WI	Waukesha County	28-Jan-13	Waukesha County Drug Court	2011 Implementation Grantee	90%	0%	10%	12

IL	Lake County	20-Feb-14	Lake County Therapeutic Intensive Monitoring Court	2012 Enhancement Grantee				12
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# Appendix A: List of Programs Receiving On-site Technical Assistance by Grantee Cohort and Recommendation

## Acceptance Rate

### December 15, 2014

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Cumulative
IL	Lee County	22-Feb-14	Lee County Drug Court	2012 Enhancement Grantee	100%	0%	0%	10
IN	Madison County	20-Feb-14	Madison County Unified Problem Solving Court	2012 Enhancement Grantee	88%	6%	6%	11
MS	Forest/Perry Counties	7-Feb-14	Forrest/Perry Counties Adult Drug Court	2012 Enhancement Grantee	57%	14%	29%	15
NC	Pitt County	6-Mar-14	Pitt County Drug Court	2012 Enhancement Grantee				13
NC	Watauga County	26-Nov-13	Watauga County Drug Treatment Court	2012 Enhancement Grantee				10
NY	Utica, City of	4-Feb-14	Utica Drug Court	2012 Enhancement Grantee	92%	8%	0%	10

CA	Riverside County	26-Sep-13	Riverside County Veterans Treatment Court	2012 Implementation Grantee	100%	0%	0%	14
CA	Santa Barbara County	20-Feb-14	Santa Barbara County Veterans Treatment Court	2012 Implementation Grantee				13
GA	Cherokee County	6-Feb-14	Blue Ridge Judicial Circuit Drug Accountability Court	2012 Implementation Grantee				10
HI	First Judicial Circuit	4-Mar-14	First Judicial Circuit Veterans Treatment Court	2012 Implementation Grantee				13
IL	Ford County	18-Nov-13	Ford County Drug Court	2012 Implementation Grantee	100%	0%	0%	14
KS	Reno County	6-Mar-14	Reno County Drug Court	2012 Implementation Grantee	100%	0%	0%	14
KY	Jefferson County	22-Feb-14	Jefferson County Veteran's Treatment Court	2012 Implementation Grantee				11
MI	Alpena County	19-Apr-13	88th District Drug Court	2012 Implementation Grantee	60%	30%	10%	12
MN	Winona County	7-Feb-14	Winona County Drug Court	2012 Implementation Grantee	95%	5%	0%	9
MT	Billings, City of	3-Jun-13	Billings Adult Misdemeanor DUI Court (BAMDUI)	2012 Implementation Grantee	100%	0%	0%	14
NY	Rockland County	6-Mar-14	Rockland County Adult Misdemeanor Drug Court	2012 Implementation Grantee				10
TX	Harris County	5-Feb-14	Harris County Veterans Court	2012 Implementation Grantee				12
UT	Kane County	7-Feb-14	Kane County Treatment Court	2012 Implementation Grantee	100%	0%	0%	9

CO	Adams County	6-Mar-14	Adams County Drug Court	2012 Statewide (Cat. B) Enhancement Grantee				11
CO	Montrose County	6-Mar-14	Montrose County Drug Court	2012 Statewide (Cat. B) Enhancement Grantee	100%	0%	0%	6
MA	Charleston	6-Mar-14	Boston Municiple Court Drug Courts	2012 Statewide (Cat. B) Enhancement Grantee				10
MA	Dorchester	6-Mar-14	Boston Municiple Court Drug Courts	2012 Statewide (Cat. B) Enhancement Grantee				10
MA	East Boston	6-Mar-14	Boston Municiple Court Drug Courts	2012 Statewide (Cat. B) Enhancement Grantee				10
MT	Lewis and Clark County	6-Mar-14	First Judicial District Drug Court	2012 Statewide (Cat. B) Implementation Grantee				14

MT	Hill County	7-Nov-14	Hill County Adult Drug Court	2013 Implementation Grantee				16
NH	Cheshire County	5-Nov-14	Cheshire County Drug Court	2013 Implementation Grantee				11

FL	Miami-Dade County	26-Feb-14	Miami-Dade County Drug Court	2013 Joint BJA/SAMHSA Grantee				N/A
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# Appendix A: List of Programs Receiving On-site Technical Assistance by Grantee Cohort and Recommendation

## Acceptance Rate

### December 15, 2014

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Cumulative
AK	Anchorage	1-Dec-10	Anchorage Wellness Court	non-grantee	72%	21%	7%	9
AZ	Cochise County	5-Jun-11	Cochise County Drug Court	non-grantee	93%	7%	0%	15
AZ	Gila County	22-Jun-11	Gila County Drug Court	non-grantee	100%	0%	0%	15
AZ	Navajo County	17-Jun-11	Navajo County Drug Court	non-grantee	100%	0%	0%	13
AZ	Pinal County	13-Jun-11	Pinal County Drug Court	non-grantee	100%	0%	0%	18
AZ	Yavapai County	27-Jul-11	Yavapai County Drug Court	non-grantee	84%	11%	5%	12
CO	Weld County	24-May-13	Weld County Drug Court	non-grantee	95%	0%	5%	12
FL	Lee County	1-Jun-11	Lee County Felony Drug Court	non-grantee	62%	38%	0%	13
GU	Hagatna	1-Jun-11	Adult Drug Court Program	non-grantee	100%	0%	0%	17
KS	Sedgwick County	1-Jun-11	Sedgwick County Drug Court	non-grantee	100%	0%	0%	16
LA	East Baton Rouge Parish	24-Jul-12	19th Judicial District Court Drug Treatment Program	non-grantee				10
LA	Rapides Parish	7-Feb-13	Rapides Drug Treatment Court Program	non-grantee	100%	0%	0%	15
MI	Livingston County	1-Apr-12	Livingston County Adult Drug Court	non-grantee	92%	8%	0%	10
NC	Cherokee Tribe	23-Feb-12	Cherokee Tribal Drug Court	non-grantee	100%	0%	0%	N/A
NE	Madison County	1-Jun-11	Northeast Nebraska Drug Court	non-grantee	80%	0%	20%	15
NH	Grafton County	16-May-12	Grafton County Drug Court Sentencing Program	non-grantee	75%	13%	13%	16
NM	San Juan County	1-Nov-14	Eleventh Judicial District Drug Court	non-grantee				12
OH	Montgomery County	1-Apr-11	Montgomery County Drug Court	non-grantee	92%	8%	0%	15
OR	Linn County	6-Mar-14	Linn County Drug Court	non-grantee				13
PA	Cumberland County	1-Jul-11	Cumberland County Drug Treatment Court	non-grantee	82%	10%	8%	12
PA	Washington County	29-Nov-12	Washington County Drug Treatment Court	non-grantee	100%	0%	0%	11
PA	York County	1-Mar-11	York County Drug Court	non-grantee	94%	4%	2%	13
TN	Davidson County	26-Dec-12	Davidson County Drug Court	non-grantee	72%	28%	0%	17
TX	Tarrant County	20-May-11	Tarrant County D.I.R.E.C.T. (Drug Impact Rehabilitation Enhanced Comprehensive Treatment)	non-grantee	100%	0%	0%	13
WA	Mason County	12-Mar-14	Mason County Adult Felony Drug Court	non-grantee				11
WA	Skagit County	26-Jun-13	Skagit County Mental Health Court	non-grantee	50%	35%	15%	12
WA	Whatcom County	8-Nov-12	Whatcom County Drug Court Program	non-grantee	83%	17%	0%	16

**Appendix B: List of Programs Receiving On-site Technical Assistance by State and Recommendation Acceptance Rate**  
**December 15, 2014**

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Score (0-20)
AK	Anchorage	1-Dec-10	Anchorage Wellness Court	Non-Grantee	72%	21%	7%	9
AL	Birmingham, City of	26-Mar-12	Birmingham Municipal Adult Drug Treatment Court	2008 Implementation Grantee	70%	20%	10%	19
AL	Covington County	25-Jun-12	22nd Judicial Circuit Drug Court	2010 Implementation Grantee	83%	17%	0%	7
AZ	Cochise County	5-Jun-11	Cochise County Drug Court	Non-Grantee	93%	7%	0%	15
AZ	Gila County	22-Jun-11	Gila County Drug Court	Non-Grantee	100%	0%	0%	15
AZ	Navajo County	17-Jun-11	Navajo County Drug Court	Non-Grantee	100%	0%	0%	13
AZ	Navajo County	17-Apr-13	Navajo County Drug Court	2011 Enhancement Grantee	94%	6%	0%	10
AZ	Pinal County	13-Jun-11	Pinal County Drug Court	Non-Grantee	100%	0%	0%	18
AZ	Yavapai County	27-Jul-11	Yavapai County Drug Court	Non-Grantee	84%	11%	5%	12
CA	Butte County	12-Apr-11	Butte County Comprehensive Treatment Court	2009 Enhancement Grantee				12
CA	El Dorado County	12-Apr-11	El Dorado County DUI Treatment Court	2009 Enhancement Grantee				9
CA	Riverside County	24-Sep-13	Riverside County Veterans Treatment Court	2012 Implementation Grantee				14
CA	San Francisco, City of	26-Mar-12	San Francisco Community Justice Center	2008 Implementation Grantee	100%	0%	0%	16
CA	Santa Barbara County	20-Feb-14	Santa Barbara County Veterans Treatment Court	2012 Implementation Grantee				13
CO	Adams County	6-Mar-14	Adams County Drug Court	2012 Statewide (Cat. B) Enhancement Grantee				11
CO	Denver County	24-Jan-13	Denver Sobriety Court	2011 Implementation Grantee	89%	11%	0%	14
CO	Jefferson County	1-Feb-11	Jefferson County Recovery Court	2010 Implementation Grantee	93%	4%	4%	11
CO	Montrose County	6-Mar-14	Montrose County Drug Court	2012 Statewide (Cat. B) Enhancement Grantee				6
CO	Weld County	24-May-13	Weld County Drug Court	Non-Grantee				12
FL	Citrus County	12-Apr-11	Citrus County Drug Court Program	2009 Enhancement Grantee				15
FL	Lee County	1-Jun-11	Lee County Felony Drug Court	Non-Grantee	62%	38%	0%	13
GA	Cherokee County	6-Feb-14	Blue Ridge Judicial Circuit Drug Accountability Court	2012 Implementation Grantee				10
GA	Clayton County	30-Mar-11	Clayton County Drug Court	2009 Implementation Grantee	100%	0%	0%	19
GA	Hall County	5-Jul-13	Hall County DUI Court	2009 Enhancement Grantee	100%	0%	0%	12
GA	Liberty County	30-Mar-11	Liberty County Drug Court	2009 Implementation Grantee	60%	40%	0%	13
GA	Liberty County	10-Jun-13	Atlantic Judicial Circuit Drug Court	2011 Enhancement Grantee	100%	0%	0%	12
GU	Hagatna	1-Jun-11	Adult Drug Court Program	Non-Grantee	100%	0%	0%	17
HI	First Judicial Circuit	4-Mar-14	First Judicial Circuit Veterans Treatment Court	2012 Implementation Grantee				13
IA	Dubuque, Delaware Counties	5-Mar-11	Drug Court for Dubuque and Delaware Counties	2009 Implementation Grantee	86%	14%	0%	18
IA	Eighth Judicial District/Southeast	12-Apr-11	Southeast Iowa Drug Court	2009 Implementation Grantee	70%	30%	0%	13
IL	Christian, Montgomery Counties	20-Jun-12	Drug Court Program	2010 Implementation Grantee	82%	18%	0%	8
IL	DeWitt County	25-Jun-12	DeWitt County Adult Drug Court	2010 Implementation Grantee	67%	20%	13%	9
IL	DuPage County	14-Feb-13	DuPage County Drug Court	2011 Enhancement Grantee	89%	11%	0%	8
IL	Ford County	18-Nov-13	Ford County Drug Court	2012 Implementation Grantee				14
IL	Lake County	20-Feb-14	Lake County Therapeutic Intensive Monitoring Court	2012 Implementation Grantee				12

**Appendix B: List of Programs Receiving On-site Technical Assistance by State and Recommendation Acceptance Rate**  
**December 15, 2014**

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Score (0-20)
IL	Lee County	22-Feb-14	Lee County Drug Court	2012 Implementation Grantee				10
IL	Macon County	19-Dec-12	Macon County Drug Court	2011 Implementation Grantee	83%	8%	8%	11
IL	McHenry County	19-Dec-12	22nd Judicial Circuit Adult Drug Court	2011 Implementation Grantee	88%	13%	0%	15
IL	Ogle County	8-Mar-12	Ogle County Drug Court	2010 Implementation Grantee	71%	29%	0%	17
IL	Sangamon County	7-Mar-12	Sangamon County Drug Court	2010 Implementation Grantee	77%	8%	15%	12
IN	Hamilton County	22-Jan-13	Hamilton County Drug Court	2011 Implementation Grantee	73%	0%	27%	13
IN	Madison County	20-Feb-14	Madison County Unified Problem Solving Court	2012 Enhancement Grantee				11
KS	Reno County	6-Mar-14	Reno County Drug Court	2012 Implementation Grantee				14
KS	Sedgwick County	1-Jun-11	Sedgwick County Drug Court	Non-Grantee	100%	0%	0%	16
KY	Jefferson County	22-Feb-14	Jefferson County Veteran's Treatment Court	2012 Implementation Grantee				11
KY	Madison, Clark Counties	30-Mar-11	Misdemeanor Drug Court Program	2009 Implementation Grantee	90%	0%	10%	17
KY	Muhlenberg County	19-Apr-13	Muhlenberg County Drug Court	2011 Enhancement Grantee	78%	11%	11%	9
LA	East Baton Rouge Parish	24-Jul-12	19th Judicial District Court Drug Treatment Program	Non-Grantee				10
LA	Rapides Parish	7-Feb-13	Rapides Drug Treatment Court Program	Non-Grantee	100%	0%	0%	15
MA	Charleston, Dorchester, and East Boston	6-Mar-14	Boston Municipal Court Drug Courts	2012 Statewide (Cat. B) Enhancement Grantee				10
MA	Concord, Town of	3-Nov-12	Concord District Drug Court	2011 Implementation Grantee	87%	7%	7%	10
MD	Caroline County	9-May-12	Caroline County Adult Drug Court	2010 Implementation Grantee	100%	0%	0%	13
MD	St. Mary's County	30-Mar-11	Adult Drug Court	2009 Implementation Grantee	82%	18%	0%	15
MI	Alpena County	19-Apr-13	88th District Drug Court	2012 Implementation Grantee				12
MI	Berrien County	5-Mar-11	Drug Treatment Court	2009 Implementation Grantee	100%	0%	0%	18
MI	Cass County	22-Jan-13	Cass County Adult Drug Treatment Court	2011 Implementation Grantee	100%	0%	0%	16
MI	Livingston County	1-Apr-12	Livingston County Adult Drug Court	Non-Grantee	92%	8%	0%	10
MI	Van Buren County	17-Apr-12	Van Buren County Drug Treatment Court	2008 Implementation Grantee	100%	0%	0%	18
MN	Cottonwood, Murray, Nobles, Pipestone, Rock Counties	12-Feb-13	CMNPR Drug Court	2011 Implementation Grantee	80%	10%	10%	14
MN	Dakota County	12-Apr-11	Dakota County Adult Drug Court	2009 Implementation Grantee	79%	14%	7%	12
MN	Hennepin County	26-Dec-12	Hennepin County Veterans' Court	2011 Implementation Grantee	100%	0%	0%	14
MN	Itasca County	30-Mar-11	DWI Wellness Court	2009 Implementation Grantee	89%	11%	0%	17
MN	Lincoln, Lyon, Redwood Counties	4-Apr-11	Southwest Community Drug Court (Lincoln/Lyon Counties)	2009 Implementation Grantee	91%	0%	9%	9
MN	Winona County	7-Feb-14	Winona County Drug Court	2012 Implementation Grantee				9
MO	Pulaski County	5-Mar-11	Pulaski County Adult Drug Court	2009 Implementation Grantee	67%	8%	25%	10
MO	Reynolds County	25-May-12	Reynolds County Drug Court Program	2010 Implementation Grantee				8

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State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Score (0-20)
MS	Forrest/Perry Counties	7-Feb-14	Forrest/Perry Counties Adult Drug Court	2012 Enhancement Grantee				15
MT	Billings, City of	3-Jun-13	Billings Adult Misdemeanor DUI Court (BAMDUI)	2012 Implementation Grantee				14
MT	Dawson, McCone, Prairie, Richland, Wibaux Counties	19-Apr-12	Montana Seventh Judicial District Adult Treatment Court	2008 Implementation Grantee	100%	0%	0%	16
MT	Glacier, Pondera, Teton, Toole Counties	13-Feb-13	9th Judicial District Drug Court	2011 Implementation Grantee	100%	0%	0%	11
MT	Kalispell, City of	5-Mar-11	Kalispell Municipal Treatment Court	2009 Implementation Grantee	100%	0%	0%	11
MT	Lewis and Clark County	6-Mar-14	First Judicial District Drug Court	2012 Statewide (Cat. B) Implementation Grantee				14
MT	Silver Bow County	2-Mar-12	Butte-Silver Bow DUI Court	2010 Implementation Grantee	85%	15%	0%	16
MT	Yellowstone County	1-Feb-12	13th Judicial District Drug Court	2010 Implementation Grantee	100%	0%	0%	7
NC	Cherokee Tribe	23-Feb-12	Cherokee Tribal Drug Court	Non-Grantee	100%	0%	0%	N/A
NC	Cumberland County	20-Mar-13	Cumberland County STARS (Supervised Treatment and Rehabilitation Services) Adult Drug Treatment Court	2011 Enhancement Grantee	70%	20%	10%	11
NC	Pitt County	6-Mar-14	Pitt County Drug Court	2012 Enhancement Grantee				13
NC	Rutherford, McDowell Counties	12-Mar-12	Judicial District 29A Drug Treatment Court	2008 Implementation Grantee	80%	20%	0%	16
NC	Union County	20-Jun-12	Union County DWI Court	2010 Implementation Grantee	80%	0%	20%	15
NC	Watauga County	26-Nov-13	Watauga County Drug Treatment Court	2012 Enhancement Grantee				10
NE	Madison County	1-Jun-11	Northeast Nebraska Drug Court	Non-Grantee	80%	0%	20%	15
NH	Grafton County	16-May-12	Grafton County Drug Court Sentencing Program	Non-Grantee	75%	13%	13%	16
NH	Rockingham County	8-May-12	Rockingham County Adult Drug Court	2010 Implementation Grantee	75%	25%	0%	14
NM	Rio Arriba, Santa Fe Counties	3-Jun-13	First Judicial District Drug Court	2011 Enhancement Grantee	100%	0%	0%	10
NM	San Miguel County	29-Jan-13	San Miguel County Magistrate DWI Court	2010 Statewide (Cat. B) Implementation Grantee	78%	22%	0%	8
NV	Carson City	5-Mar-11	Carson City DUI Drug Court Program	2009 Implementation Grantee	70%	30%	0%	9
NV	Clark County	25-Jul-12	Felony DUI Court Program	2010 Enhancement Grantee	93%	7%	0%	9
NV	Las Vegas	29-Jan-13	Las Vegas Justice Court Drug Court	2011 Enhancement Grantee	86%	14%	0%	11
NY	Manhattan, Borough of	5-Mar-13	Manhattan Misdemeanor Treatment Court, Midtown Community Court	2011 Enhancement Grantee				11
NY	Rockland County	6-Mar-14	Rockland County Adult Misdemeanor Drug Court	2012 Implementation Grantee				10
NY	Utica, City of	4-Feb-14	Utica Drug Court	2012 Enhancement Grantee				10
OH	Jackson County	5-May-12	Jackson County Ohio Municipal Drug Court	2010 Implementation Grantee	100%	0%	0%	12
OH	Montgomery County	1-Apr-11	Montgomery County Drug Court	Non-Grantee	92%	8%	0%	15
OH	Vinton County	30-Mar-11	Vinton County Drug Court	2009 Implementation Grantee	86%	0%	14%	13
OK	Adair, Cherokee, Wagoner Counties	13-Feb-13	Wagoner/Cherokee County Drug Court	2010 Statewide (Cat. B) Enhancement Grantee	88%	0%	13%	11

**Appendix B: List of Programs Receiving On-site Technical Assistance by State and Recommendation Acceptance Rate**  
**December 15, 2014**

State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Score (0-20)
OK	Blaine, Kingfisher Counties	14-Feb-13	Kingfisher/Blaine County Adult Drug Court	2010 Statewide (Cat. B) Implementation Grantee	100%	0%	0%	8
OK	Canadian County	7-Nov-12	26th District Drug Court	2010 Statewide (Cat. B) Implementation Grantee	83%	17%	0%	16
OK	Choctaw, Pushmataha Counties	8-Nov-12	17th District Adult Drug Court	2010 Statewide (Cat. B) Implementation Grantee	82%	18%	0%	13
OR	Clatsop County	28-Mar-13	Clatsop County Treatment Court	2010 Statewide (Cat. B) Implementation Grantee	95%	5%	0%	12
OR	Josephine County	19-Apr-13	Josephine County Drug Court	2010 Statewide (Cat. B) Enhancement Grantee	100%	0%	0%	12
OR	Linn County	6-Mar-14	Linn County Drug Court	Non-Grantee				13
OR	Polk County	28-Jan-13	Polk County Drug Court	2010 Statewide (Cat. B) Enhancement Grantee	100%	0%	0%	14
PA	Berks County	1-Aug-11	Berks County Treatment Court	2010 Joint BJA/SAMHSA				15
PA	Bucks County	27-Apr-12	Bucks County Drug Court	2010 Implementation Grantee	86%	7%	7%	14
PA	Centre County	5-Mar-11	DUI/Drug Court Program	2009 Implementation Grantee	75%	25%	0%	12
PA	Columbia, Montour Counties	11-Oct-12	Columbia/Montour Adult Drug Treatment Court Program	2011 Implementation Grantee	100%	0%	0%	13
PA	Cumberland County	1-Jul-11	Cumberland County Drug Treatment Court	Non-Grantee	82%	10%	8%	12
PA	Mifflin County	6-May-12	Mifflin County Adult Treatment Court	2010 Implementation Grantee	100%	0%	0%	12
PA	Union County	16-Apr-12	Snyder Union Drug Treatment Court	2008 Implementation Grantee	78%	11%	11%	14
PA	Washington County	29-Nov-12	Washington County Drug Treatment Court	Non-Grantee	100%	0%	0%	11
PA	York County	1-Mar-11	York County Drug Court	Non-Grantee	94%	4%	2%	13
TN	Cocke County	7-Feb-13	Fourth Judicial Drug Court	2010 Implementation Grantee				17
TN	Cumberland County	4-Apr-11	Cumberland County DUI/Drug Court	2009 Implementation Grantee	88%	13%	0%	14
TN	Davidson County	26-Dec-12	Davidson County Drug Court	Non-Grantee	72%	28%	0%	17
TN	Sevier County	29-Jun-12	Fourth Judicial Drug Court	2010 Implementation Grantee				17
TN	Williamson County	8-Feb-13	Williamson County General Sessions DUI Court	2011 Implementation Grantee	75%	0%	25%	14
TX	Armstrong, Potter, Randall Counties	29-Jun-12	Drug Court	2010 Implementation Grantee	80%	10%	10%	12
TX	Dallas County	5-Mar-11	PRIDE (Positive Recovery Intensive Divert Experience) Court	2009 Implementation Grantee	86%	14%	0%	11
TX	Harris County	5-Feb-14	Harris County Veterans Court	2012 Implementation Grantee				12
TX	Tarrant County	20-May-11	Tarrant County D.I.R.E.C.T. (Drug Impact Rehabilitation Enhanced Comprehensive Treatment)	Non-Grantee	100%	0%	0%	13
UT	Kane County	7-Feb-14	Kane County Treatment Court	2012 Implementation Grantee				9
VA	Bristol, City of	27-Jun-12	Veritas Adult Drug Treatment Court	2010 Implementation Grantee	76%	12%	12%	16
WA	Clark County	26-Mar-12	Clark County Veterans Therapeutic Court	2010 Implementation Grantee	78%	11%	11%	14
WA	King County	10-Jul-13	King County Diversion Drug Court (KCDDC)	2009 Enhancement Grantee	100%	0%	0%	N/A

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State	Jurisdiction	Report Date (Month-Year)	Grantee / Program Name	Cohort	Rec's Accepted	Rec's Under Consideration	Rec's Rejected	10 KC Score (0-20)
WA	Skagit County	26-Jun-13	Skagit County Mental Health Court	Non-Grantee	50%	35%	15%	12
WA	Spokane County	19-Dec-12	Spokane County Veterans' Treatment Court	2011 Implementation Grantee	100%	0%	0%	18
WA	Whatcom County	8-Nov-12	Whatcom County Drug Court Program	Non-Grantee	83%	17%	0%	16
WI	Ashland County	29-Jan-13	Ashland County Adult Drug Court	2011 Implementation Grantee	100%	0%	0%	14
WI	Kenosha County	26-Mar-12	Kenosha County Drug and Alcohol Treatment Court	2010 Implementation Grantee	92%	8%	0%	12
WI	Marathon County	20-Jun-12	Marathon County OWI Court Program	2010 Implementation Grantee	100%	0%	0%	17
WI	Milwaukee County	28-Feb-11	Milwaukee County Drug Treatment Court	2009 Implementation Grantee	57%	14%	29%	17
WI	Rock County	30-Jun-12	Rock County Drug Court Program	2009 Enhancement Grantee	80%	20%	0%	11
WI	Waukesha County	28-Jan-13	Waukesha County Drug Court	2011 Implementation Grantee	90%	0%	10%	12
WV	Kanawha County	4-Jun-12	Kanawha County Adult Drug Court	2008 Implementation Grantee	80%	10%	10%	13
WV	Monongalia County	27-Apr-12	Monongalia County Drug Court	2010 Implementation Grantee	58%	42%	0%	12





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## Appendix C: BJA Drug Court Technical Assistance Project Technical Assistance Recommendations By Type and Code

Recommendation Code	Recommendation Type
0	Other
1	Increase Number of Participants/ Enhance Incentives to Participate
2	Develop Policy/Procedure Manual/Clarify Procedures
3	Improve Drug Testing Procedures
4	Enhance Defense/Prosecutor Involvement
5	Enhance Treatment Program Services/Quality Assurance/Evidence Based Practices/Coordination with Drug Court
6	Enhance Judge's Role/Court Hearing
7	Review Amount/Nature of Program Fees Required
8	Enhance/Increase Consistency in Application of Sanctions and Incentives
9	Training – On Drug Court Model; on Team Relationships; on Addiction
10	Enhance Law Enforcement Involvement
11	Develop Automated MIS System/Conduct Program Evaluation/ Conduct Ongoing Program Review
12	Provide Additional Support and Ancillary Services
13	Increase Community Outreach/enhance community support; (Including Developing 501 © 3)
14	Clarify Team Roles/Develop Position Descriptions for Each Team Member/Improve Team Communication
15	Clearly Articulate Eligibility Criteria; Apply Eligibility Criteria Consistently and Transparently
16	Disseminate Information on Program Services, Impacts to Stakeholders and Larger Community
17	Identify Eligible Participants Earlier/Promote Earlier Program Entry
18	Formalize Interagency Relationships (MOU's, etc)
19	Develop Aftercare Services/Recovery support/Alumni Groups
20	Create Advisory/Steering Committee
21	Improve Coordination/Integration of Program with Court System/Other Problem Solving Court Programs in Locale
22	Improve Management of Program (Including Personnel Resources)/Improve Strategic Planning Process
23	Address Due Process Issues
24	Improve Participant Supervision
25	Enhance Capabilities to Deal with Co-occurring Disorders
26	Improve Outreach to Special Populations (e.g., young adults; Native Americans)
27	Remove Requirement for Pre-Program Incarceration/Reduce Reliance on Jail Sanctions
28	Redesign/Revise Program Requirements/Structure/Improve Operation of Program
29	Enhance Therapeutic Approach for the Program
30	Improve Financial Oversight of Funds Received
31	Reduce Required Period of Treatment Program Participation
32	Develop Formal Screening and Comprehensive Referral Process/Use Validated Tools

### DRUG COURT TECHNICAL ASSISTANCE PROJECT

A PROGRAM OF THE BUREAU OF JUSTICE ASSISTANCE, U.S. DEPARTMENT OF JUSTICE

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